

# Balance Sheet

(As of March 31, 2026)

General Incorporated Foundation – Toyota Mobility Foundation

(Yen)

Account names	Current fiscal year	Previous fiscal year	Increase/Decrease
<b>I ASSETS</b>			
1. Current assets			
Deposits	41,915,432,193	41,431,602,527	483,829,666
Accounts receivable	36,803,173	15,708,256	21,094,917
Prepaid expenses	143,172,603	73,225,058	69,947,545
Suspense payments	793,596	0	793,596
Supplies	10,802,417	5,461,166	5,341,251
<b>Total current assets</b>	<b>42,107,003,982</b>	<b>41,525,997,007</b>	<b>581,006,975</b>
2. Non-Current assets			
Other non-current assets			
Buildings	6,094,811	6,700,209	△ 605,398
Machinery and equipment	32,922,771	0	32,922,771
Equipment	12,408,527	10,891,533	1,516,994
Software	279,382,788	255,075,990	24,306,798
Trademark rights	2,704,310	2,762,569	△ 58,259
Trademark rights in progress	411,400	550,000	△ 138,600
Patent rights	2,056,646	2,583,236	△ 526,590
Patent rights in progress	3,426,140	0	3,426,140
Long-term prepaid expenses	0	28,524,817	△ 28,524,817
Total other non-current assets	339,407,393	307,088,354	32,319,039
<b>Total non-current assets</b>	<b>339,407,393</b>	<b>307,088,354</b>	<b>32,319,039</b>
<b>Total assets</b>	<b>42,446,411,375</b>	<b>41,833,085,361</b>	<b>613,326,014</b>
<b>II LIABILITIES</b>			
1. Current liabilities			
Accounts payable	10,032,672,546	7,006,662,369	3,026,010,177
Accrued expenses	226,335,693	102,215,147	124,120,546
Deposits received	515,249	281,536	233,713
Suspense receipt	0	14,945,000	△ 14,945,000
Provision of accrued bonuses	154,861,107	142,055,229	12,805,878
<b>Total current liabilities</b>	<b>10,414,384,595</b>	<b>7,266,159,281</b>	<b>3,148,225,314</b>
2. Non-current liabilities			
Provision of accrued retirement benefits	30,821,000	20,739,700	10,081,300
Provision of accrued executive retirement benefits	2,261,871	2,261,871	0
<b>Total non-current liabilities</b>	<b>33,082,871</b>	<b>23,001,571</b>	<b>10,081,300</b>
<b>Total liabilities</b>	<b>10,447,467,466</b>	<b>7,289,160,852</b>	<b>3,158,306,614</b>
<b>III NET ASSETS</b>			
General net assets			
<b>Total general net assets</b>	<b>31,998,943,909</b>	<b>34,543,924,509</b>	<b>△ 2,544,980,600</b>
<b>Total net assets</b>	<b>31,998,943,909</b>	<b>34,543,924,509</b>	<b>△ 2,544,980,600</b>
<b>Total liabilities and net assets</b>	<b>42,446,411,375</b>	<b>41,833,085,361</b>	<b>613,326,014</b>